

Fulton County

Juvenile Justice Initiative

SITUATION

Snapshot of Youth Realities in Fulton

Crime

Community impacted by juvenile crime

- Example: 157% increase in the felony incidents at gas station, many committed by juvenile offenders.
- Example: Since 2011, over 12,000 youths have been through our juvenile justice system

COMPLICATION – Fulton county does not provide municipal-type law enforcement services

Education

Low achievement correlates to propensity to offend

- Example: 46% of Fulton County juvenile offenders are not enrolled in school (2011-2016)
- Example: Low 3rd grade reading proficiency among juvenile offenders

COMPLICATION – Fulton county does not provide educational services in schools

Capacity

Fulton not strategically positioned to address

- Example: Fulton County will invest \$5.4M, Federal \$1.6M and Private \$26K in 2017 youth initiatives projected to serve 4,693 (of which, 4,421 were provided through the libraries).

COMPLICATION – Lack of coordination and documented outcomes in ROI

SOLUTION

1

FOCUS

Implement programming model focused on 3 distinct (but interrelated), outcome-based categories:

Prevention

No contact with juvenile justice system, but demonstrates risk factors



Intervention

Youth with failing grades, truancy and/or disciplinary issues and who have demonstrated risk factors



Rehabilitation

First time or repeat offenders within the system with demonstrated risk factors

COMPLETED

Results presented next

2

SCALE

Conduct county-wide inventory and assessment of youth-targeted programming. (Stay course through assessment and evaluation phase)

Categorize existing programming and develop KPIs consistent with the program model

Monitor

Expand effective programs and realign resources of ineffective programs

COMPLETED

Results presented next

3

PARTNER

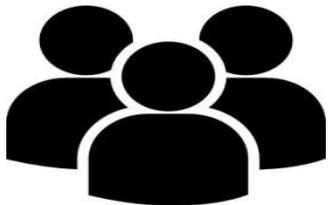
Using the new programming model, develop requests for proposals for programs designed to produce stated outcomes in each of the three categories.

IN PROGRESS

June 30, 2017

FOCUS

TARGET AUDIENCE



At-risk youth (ARY): adolescents less likely to transition successfully into adulthood and achieve economic self-sufficiency.

Adjudicated youth (ADY): youth found guilty by a judge of committing a delinquent act.

Develop Profiles

PROGRAMS

SELF-SUFFICIENT CONTRIBUTING MEMBER OF SOCIETY

CAREER CRIMINAL OR NON-CONTRIBUTING MEMBER OF SOCIETY



PREVENTION

At-risk youth who live in areas that yield low educational, economic, and social outcomes.

INTERVENTION

At-risk youth who have: failing grades, truancy, repeat disciplinary actions, and behavioral/social issues.

REHABILITATION

Adjudicated youth who are in the court system and at -risk of becoming repeat offenders or career criminals.

PARTNERS



Ideal partners develop programs that encompass prevention, intervention, and rehabilitation

Potential Government Partners: Federal, State of GA, Fulton County, Municipalities, Juvenile Court, Fulton County Schools, Atlanta Public Schools, Police Departments, Sherriff Office, District Attorney, Department of Human Services

Potential Community Partners: Faith-Based, Career/ Vocational, Arts / Entertainment, Recreation, Mentoring, Behavioral Health

SCALE

Youth Programming Inventory Results

Prevention
4,693 Initiatives



Intervention/Prevention
188 Initiatives



Intervention
12 Initiatives

* 15 Initiatives did not designate prevention or intervention

4,693
total youth
initiatives
across the
County



Of the 4,693

209
County
direct fund

\$5.4M

5
Federal
direct fund

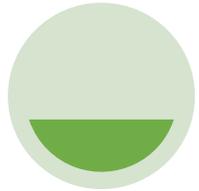
\$1.6M

3
Private
direct fund

**ONLY 7 programs
identified
measurable goals**

IMPACT

Key Success Factors

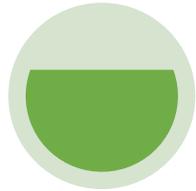


START WITH THE END IN MIND

Use research-based factors to develop risk profiles and outline statement of need

COMPLETED

Results presented next

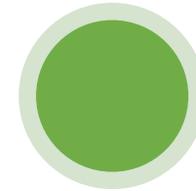


DEFINE SUCCESS

Identify key performance indicators for each category within the program design

IN PROGRESS

Anticipate completion
June 30, 2017



MAINTAIN ACCOUNTABILITY

Measure and monitor all funded activities against measures (KPIs) for success

ONGOING

All funded programs will be monitored for outcomes

Research-based Risk Factors & Areas Of Need

“Risk factors are personal traits, characteristics of the environment, or conditions in the family, school, or community that are linked to youths’ likelihood of engaging in delinquency and other problem behaviors.”

“The presence of risk factors and the early exposure to them has been shown to increase the likelihood that youths will engage in early delinquent behavior during adolescence and continue to offend throughout the life course.”

-- Office of Juvenile Justice and Delinquency Prevention,
U.S. Department of Justice

- ❖ OJJDP research focused on detecting early **warning signs** of delinquency and measuring **efficacy** of support programs
- ❖ OJJDP identified 25 risk factors and 100 related indicators
- ❖ Fulton narrowed OJJDP indicators from 100 to 21 (based on data availability)

Research-based Risk Factors & Areas Of Need

TOP 10 INDICATORS

Strong Influence

- Single-parent households
- Reading & math scores
- % households receiving Food Stamps
- High school graduation rate
- Unemployment rate
- Juvenile offenders' court involved siblings
- % of adult offenders

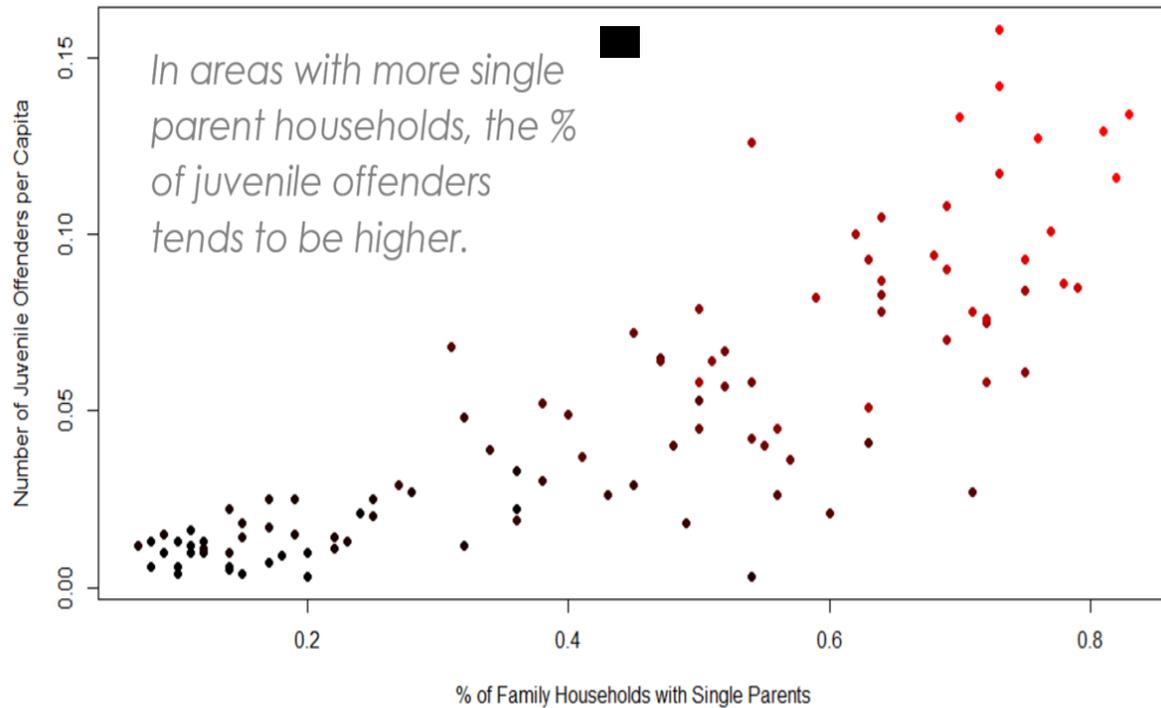
Weaker but significant influence

- % children without health insurance
- Family size
- Average “housing condition” score

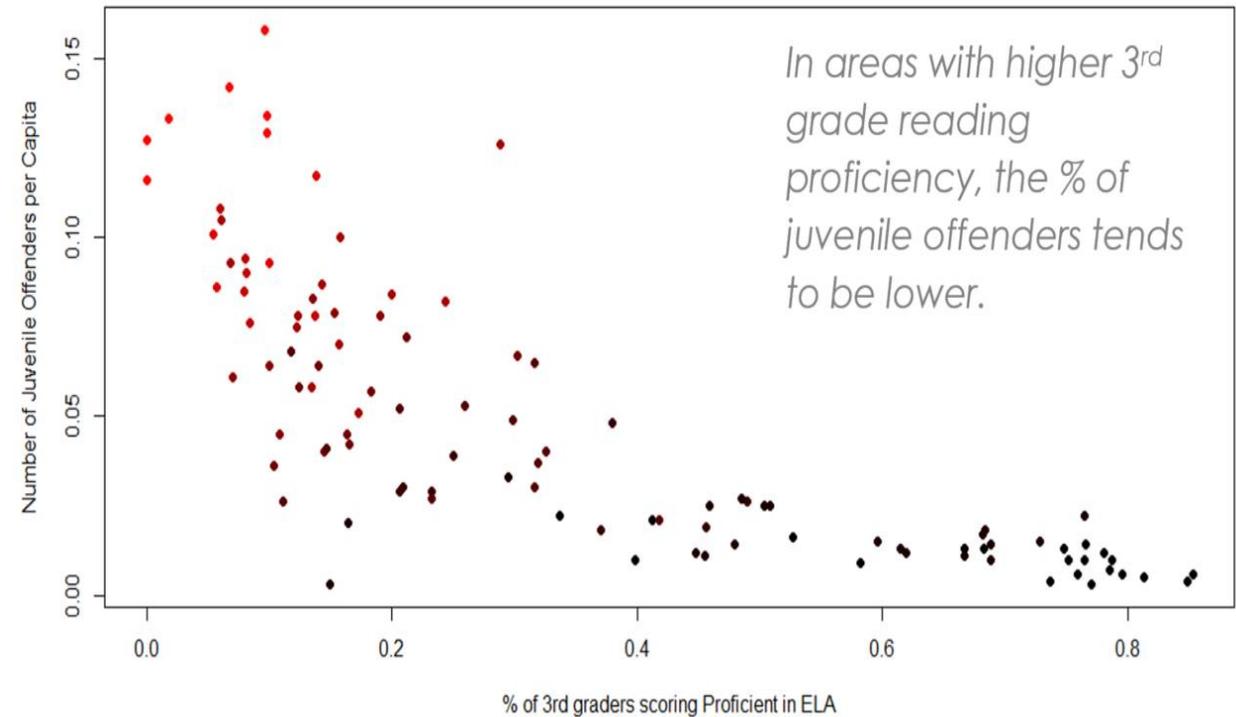
Research-based Risk Factors & Areas Of Need

Indicators With Strongest Influence

Single Parent Households



Reading Scores

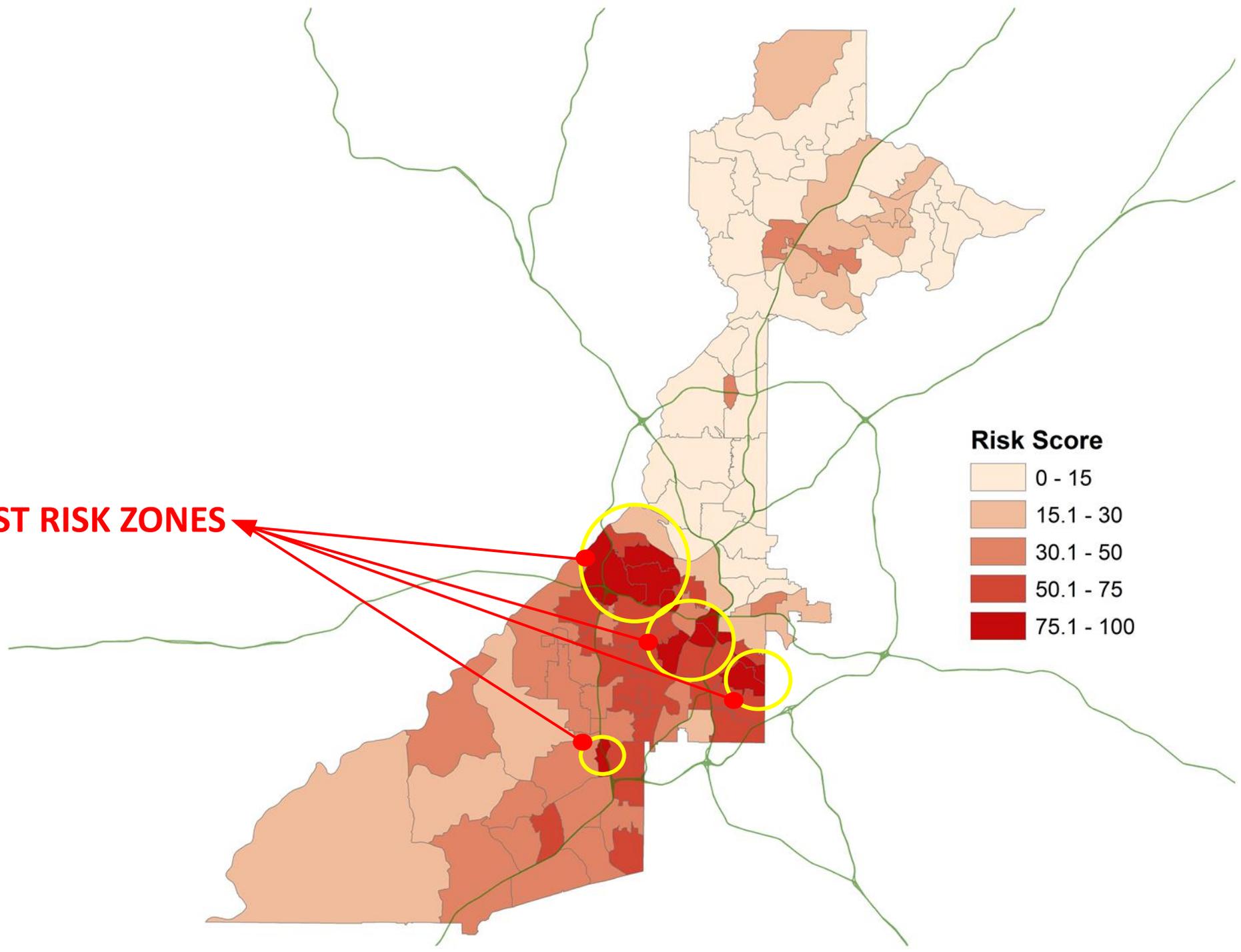


*** Math scores follow identical trend**

Results

Risk Scores By
Elementary School Zone

HIGHEST RISK ZONES



Research-based Risk Factors & Areas Of Need

Top 10 Highest Need Elementary Schools

Elementary Schools	Calculated Risk Score	The Elementary School's Designated HS	Commissioner District	School System
Fain	100.0	Douglass	4	APS
Towns	98.6	Douglass	4	APS
F. L. Stanton	97.4	Douglass	4	APS
Thomasville Heights	97.3	Carver	5	APS
Boyd	93.6	Douglass	4	APS
Grove Park	91.6	Carver	4	APS
Dunbar	90.6	Maynard Jackson	4	APS
Gideons	84.7	Carver	4	APS
Brookview	84.6	Westlake & Langston Huges	5	FCS
Dobbs	82.9	South Atlanta	5	APS

BOC Action/Guidance Requested

- ❑ Approval of the youth program design model focused on prevention; intervention and rehabilitation of at risk youth
- ❑ Approve staff to development of an RFP for programs and services consistent with the new model
- ❑ Guidance on which, if any, existing programs the BOC want excluded from the assessment and evaluation phase.